

# Montgomery County Food Security Plan - Year 1 Update

March 2018



# The Food Security Strategic Plan

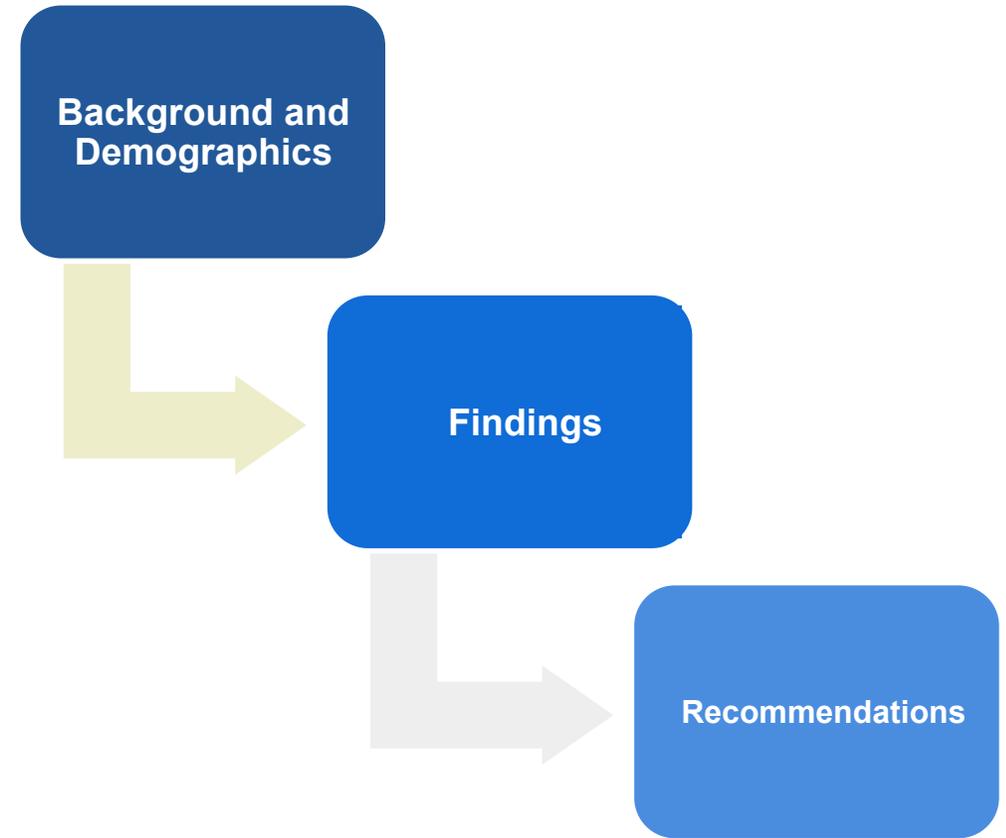


- Bill 19-16 passed in July 2016 requiring delivery of Food Security Plan by December 2016
- Plan developed from public discussion forums, listening sessions, in-person interviews and roundtable discussion groups in partnership with more than 300 collaborators, including businesses, nonprofits, local and government agencies and food assistance providers.
- Plan released by the County Executive in January 2017

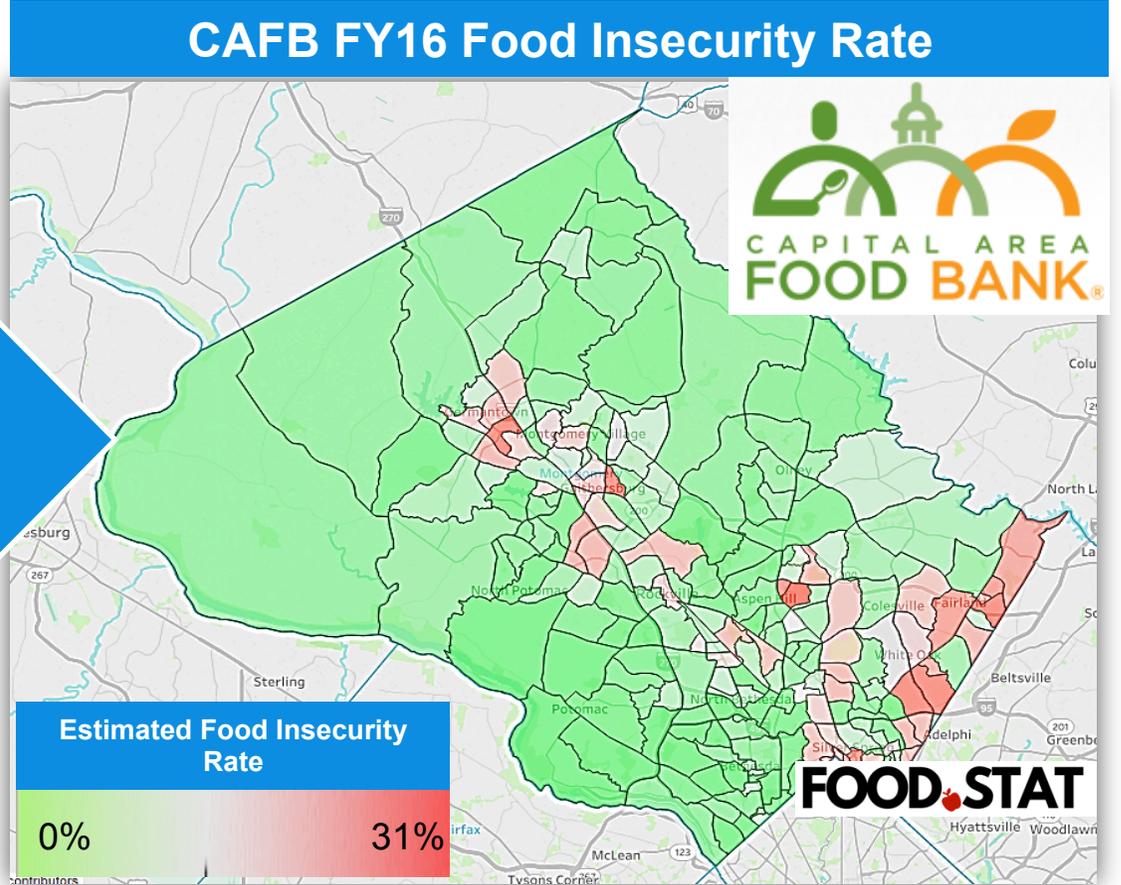
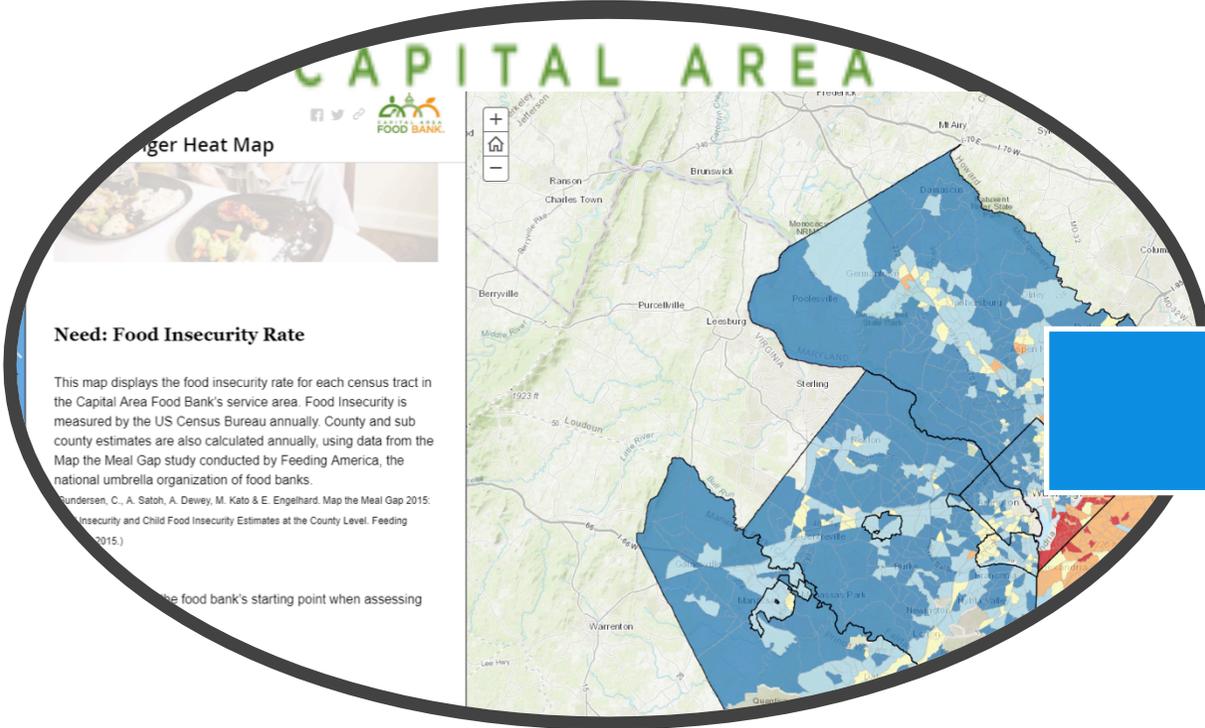


# Structure of the Plan

- **Background and Demographics** - This section consists of an environmental scan of existing resources and programs to combat food insecurity as well as a closer look at food insecurity risk factors such as changing demographics, language and culture and vulnerable populations.
- **Findings** - This section determines which populations are most at risk, what are their specific barriers to food access are, and the order of magnitude for those “at-risk” populations.
- **Recommendations** - This section sets out the overarching strategy to reduce the level of food insecurity in the County, broken into Year 1, Years 2-3 and Years 4-5.



# Food Insecurity In Montgomery County



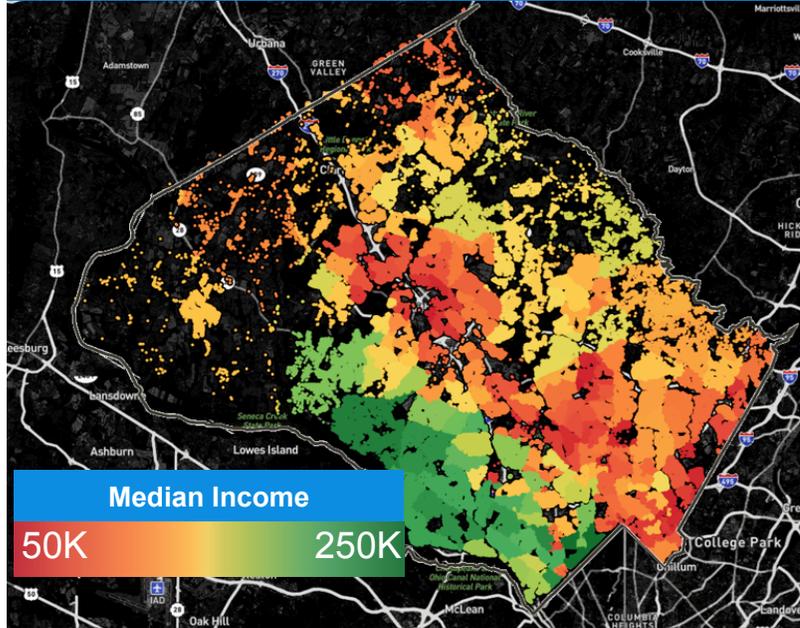
(Gundersen, C., A. Satoh, A. Dewey, M. Kato & E. Engelhard. Map the Meal Gap 2015: Food Insecurity and Child Food Insecurity Estimates at the County Level. Feeding America, 2015.)

- In 2016, 7% of the County's population was estimated to be food insecure (77,780 people), including 13.9% of children (33,000 children). The most recent data from Feeding America show that the food insecurity rate has decreased to 6.3% (63,800 people), of which 13.3% (31,940) are children.
- Food insecurity was found to be most prominent in East County, Silver Spring, Aspen Hill, Wheaton, Gaithersburg and Germantown.



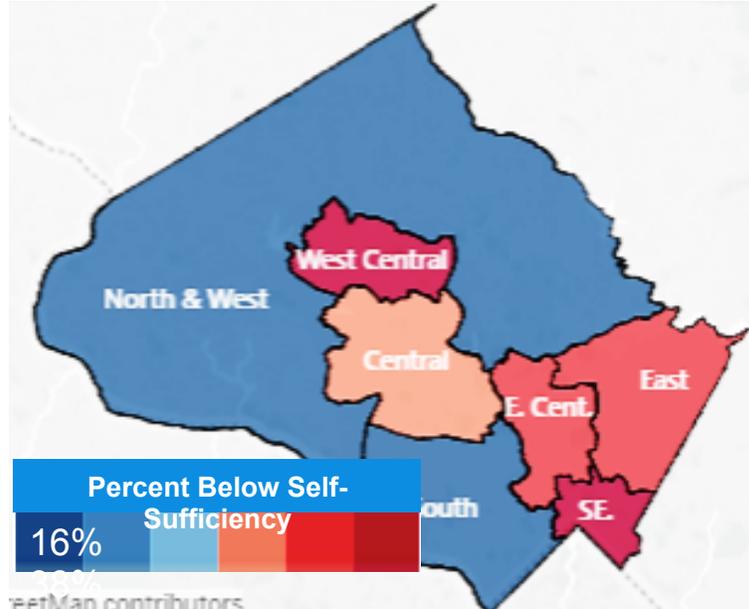
# Root Causes of Food Insecurity

## Poverty



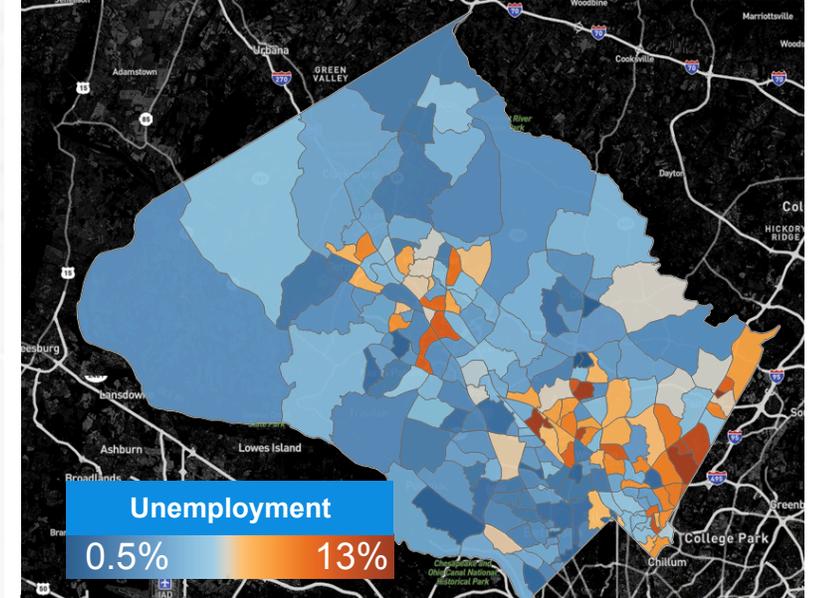
6.9% of residents live below the poverty level of \$24,600 (for a family of four), including 20,868 children.

## Self-Sufficiency



The self-sufficiency standard for a family of four to live with basic amenities in Montgomery County is \$91,252. Even if a family has income above the poverty level, they may still not earn enough to make ends meet.

## Employment Status

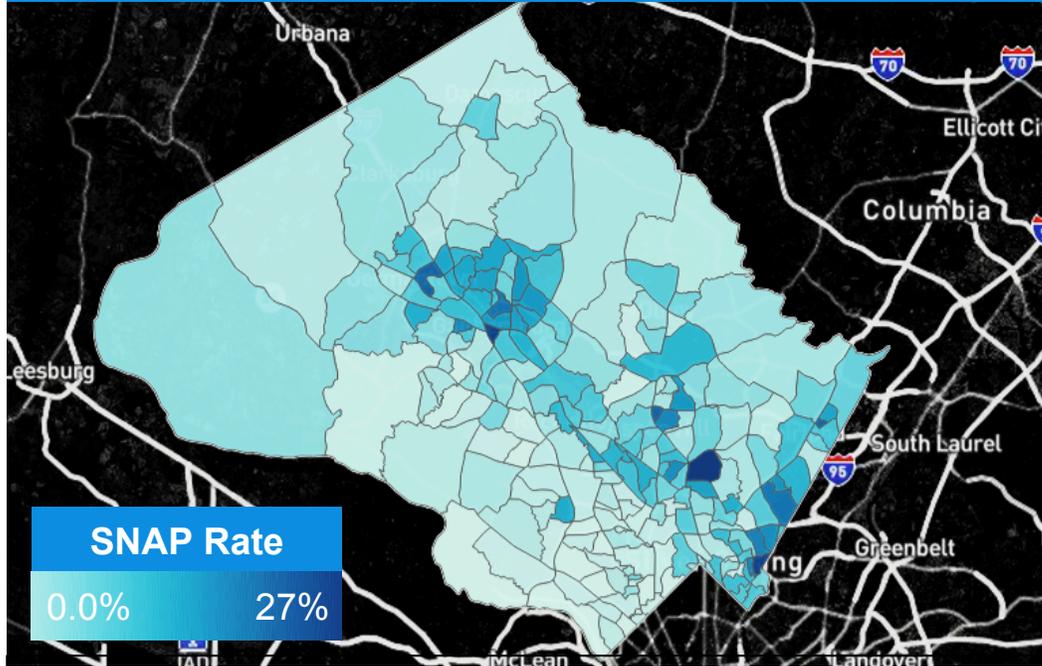


3.3% of Montgomery County residents were unemployed in November 2017. While lower than the national standard, this unemployment, coupled with other factors, impacts residents' food security.



# Root Causes of Food Insecurity

## Federal Food Assistance Program Eligibility



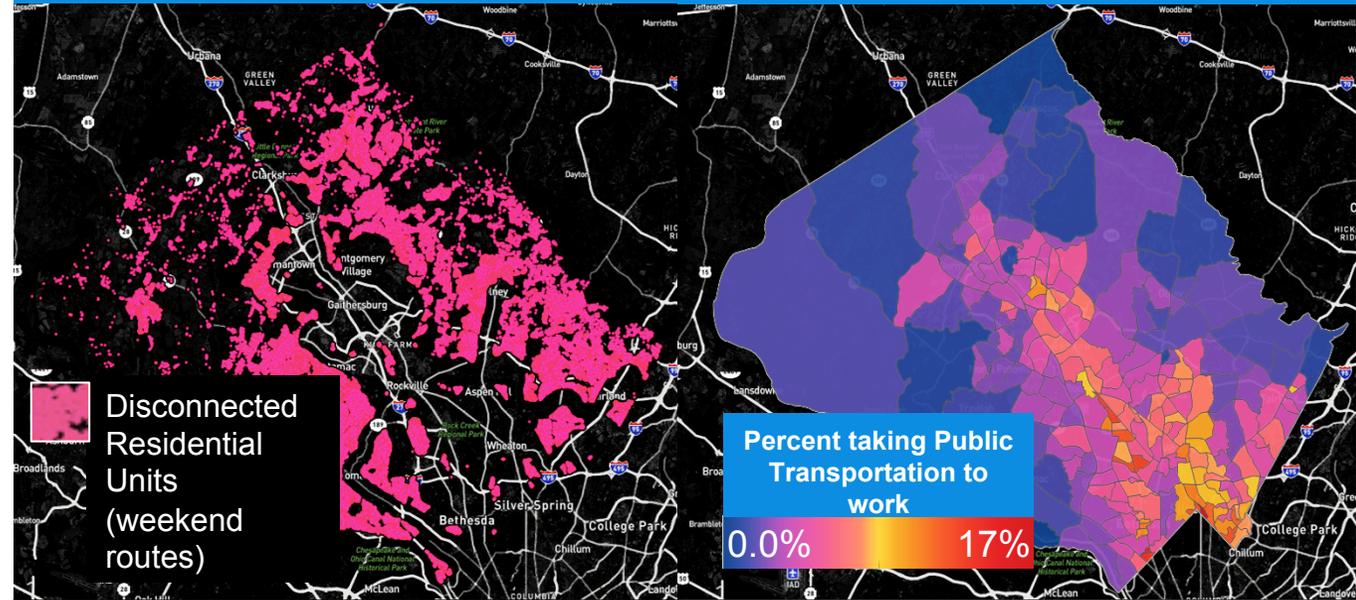
Income eligibility for SNAP was \$31,980 per year in 2017, and for WIC it was \$45,510 per year. A large percentage of Montgomery County residents earn too much to qualify for food assistance programs but not enough to reach the self-sufficiency standard.



## Lack of Transportation

Units >0.5 miles from Public Transit

Percent taking Public Transportation to work



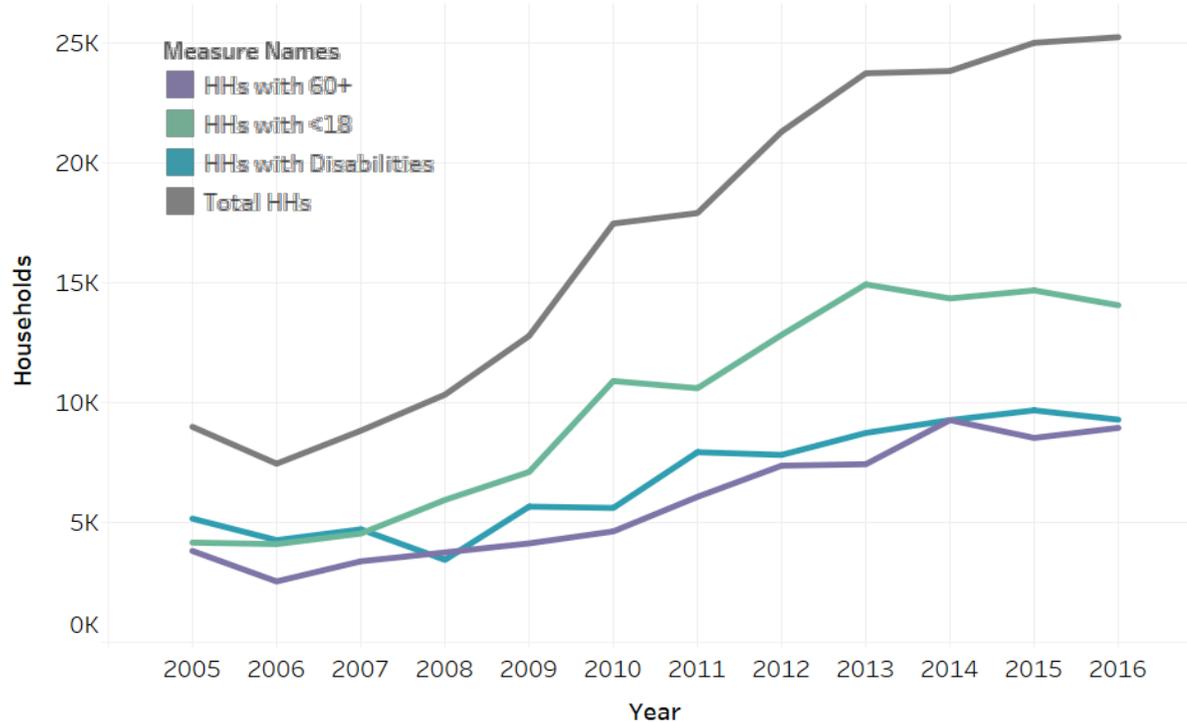
There is a high correlation between access to grocery stores and healthy diets. Residents without reliable transportation may be limited to convenience stores with limited nutritious foods.



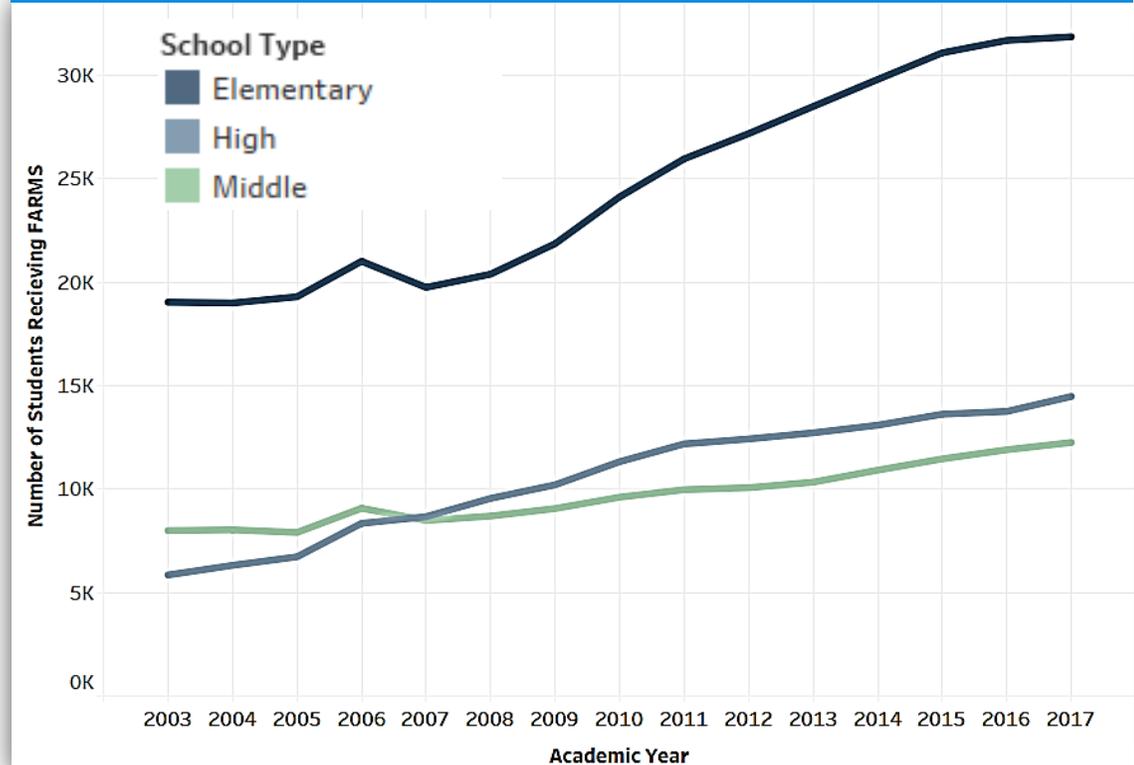
# Root Causes of Food Insecurity

## 2005-2016 Snap Benefits by Sub-Group

RECEIPT OF FOOD STAMPS/SNAP IN THE PAST 12 MONTHS



## 2003-2017 MCPS FARMS Rate



The SNAP rate for Montgomery County households increased from 6.7% in 2015 to 6.8% in 2016. The FARMS rate has also continued to steadily increase, reflecting the reliance of Montgomery County families on food assistance programs to alleviate their need.



# Findings



## Children

Children were found to have insufficient food during summer and on weekends, and had a higher food insecurity risk if they were living in single parent households and were children of color. Childhood food insecurity can, among other things, result in long-term poor health consequences, behavioral and social difficulties and poor school performance.



## Seniors

6.6% seniors in Montgomery county are estimated to live below the poverty level, and around 20-30,000 live below the self sufficiency standard. Many are also aging in place and in isolation, with limited access to transportation and technology, limited English proficiency, physical and mental disabilities and medical dietary restrictions.



## People with Disabilities

Families with a disabled member were estimated to be 2 to 3 times more likely to be food insecure. Working aged adults with disabilities are twice as likely to live below the poverty level as adults without disabilities. Barriers to food security include lack of case management, limited communication ability, restricted mobility, and access to transportation to purchase and/or prepare food.



## Foreign Born

50-60,000 foreign born residents were living at or below 150% of the poverty level in 2016. Food insecurity in this population results from factors such as language and cultural barriers, a lack of culturally appropriate food, and fear of asking for help, especially in mixed documentation status families.



## Other Risk Factors

- living below the self-sufficiency standard
- having limited access to transportation
- being eligible but not enrolled in benefits
- being homeless
- having faith based dietary restrictions
- working two or more jobs.



# Year One Recommendations Snapshot

Pending

Initial Stage

Active

Complete

Recommendation	Action Items	Progress
<b>Standardize Data Collection and Reporting</b>	Data Standardization Survey	Survey complete. Implementation into county grantmaking processes ongoing.
<b>Transportation Analysis</b>	MCDOT and CountyStat Collaboration	Analysis complete. Development of recommendations ongoing.
<b>Identify High Priority Zones</b>	FoodStat	Data-gathering ongoing. Launch of tool in Spring 2018.
<b>Create, Support and Encourage Information Sharing Resources</b>	Food Assistance Resource Directory, Food Literacy Assessment	Food Assistance Resource Directory and Food Literacy Assessment complete.
<b>Support Provider to Provider Training and Capacity Building</b>	Training, Connectivity and Resources Survey	Survey complete. Development of trainings and capacity building strategies ongoing.

# Year One Recommendations Snapshot

Pending

Initial Stage

Active

Complete

Recommendation	Action Items	Progress
<b>Leverage Existing Programs</b>	Expansion of Weekend Bag Program, Senior Nutrition Program, Food, Fun & Fitness Program	Results of program expansions complete.
<b>Increase Benefits Application Outreach</b>	Train-the-Trainer Model, Benefits Application Assistance Toolkit	Initial strategic discussions underway in the Montgomery County Food Council Food Access and Recovery Workgroup
<b>Assess the Need for Culturally Appropriate Food in Assistance Programs</b>	American University Senior Capstone Project Team Needs Assessment.	Student team identified and needs assessment ongoing. Results to be released in Spring of 2018.
<b>Explore New Datasets</b>	College Students, Children Under 5, Residents with Mental Health Disabilities	Exploration of data complete. Strategies to address barriers to food access ongoing.

# Standardized Data Collecting and Reporting

- Montgomery County Food Council's Data Standardization Survey (DSS) was created in 2016 in order to collect information about the data that is currently captured by the county's food assistance providers about the recipients of food assistance services and programs.
- The survey includes questions about the type of recipient data collected, how it is collected, how it is stored, how often it is updated, recipient dietary needs and preferences, employment and benefit program eligibility, family composition, and various other identifying variables.
- Once completed, the survey results will be used to draft a recommended list of standardized datasets for food assistance providers to collect from their recipients in order to understand the scope of food assistance resources, more effectively measure the impact of the services provided, and more accurately assess food insecurity in Montgomery County.
- **January 2018 Status** - 44% of county-funded organizations have responded to date. The DSS survey continues to be administered where possible at countywide meetings where food assistance providers are present. Food Security Plan recommendations around data collection standards forming part of county grant application criteria were not incorporated in the community grant RFP for FY19.



# Transportation Analysis

## Analysis

The transportation analysis, in partnership with MCDOT and CountyStat, will analyze the routes of the RideOn and Metro public transit systems in relation to food access. The results will be used to help identify gaps in the current transportation system related to resident access to sources of nutritious food. It will also inform the FoodStat data interface as a mapping tool overlay.

## Focus areas

- Resident access to food assistance sites
- Resident access to food retail sites and Farmers Markets
- Distribution of food assistance and recovered food
- Transit routes during daytime, evenings, weekends and rush hour
- Transfer times and costs

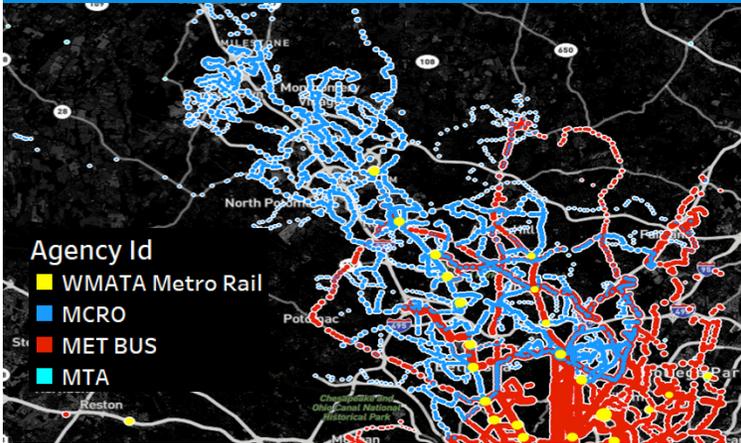
## January 2018 Status

- MCDOT has provided the transportation analysis to CountyStat in arc.gis and raw data format for analysis and recommendations.

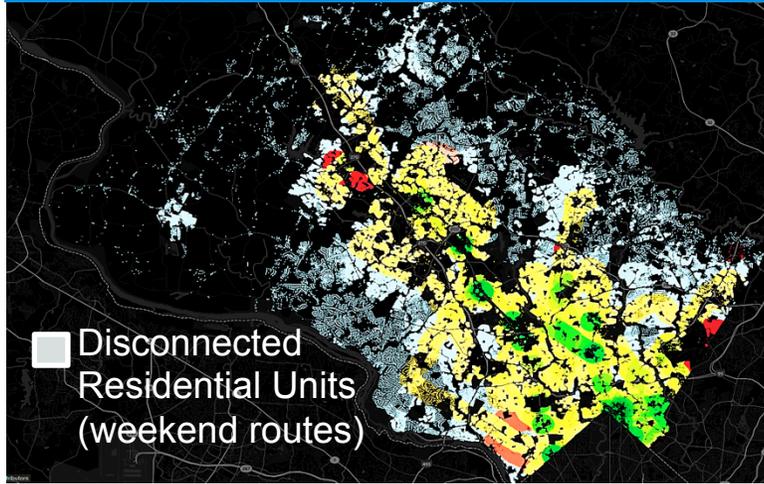


# Transportation Analysis

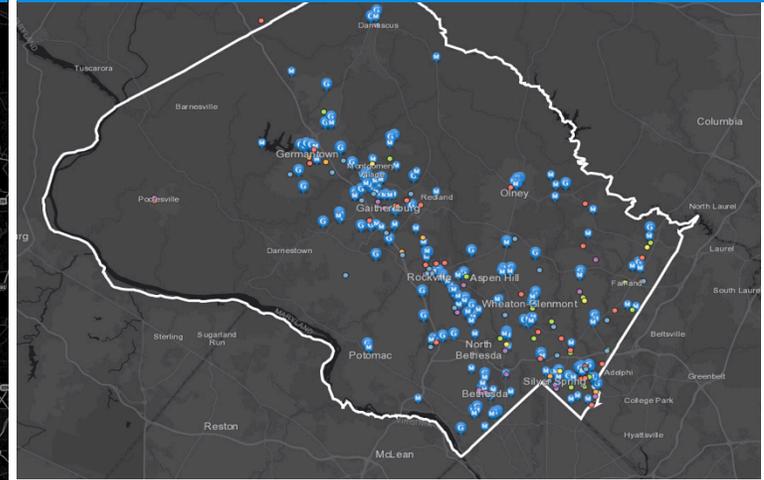
## 1. Identify Access to Transportation for sub-populations



## 2. Analyze Connectivity and Coverage



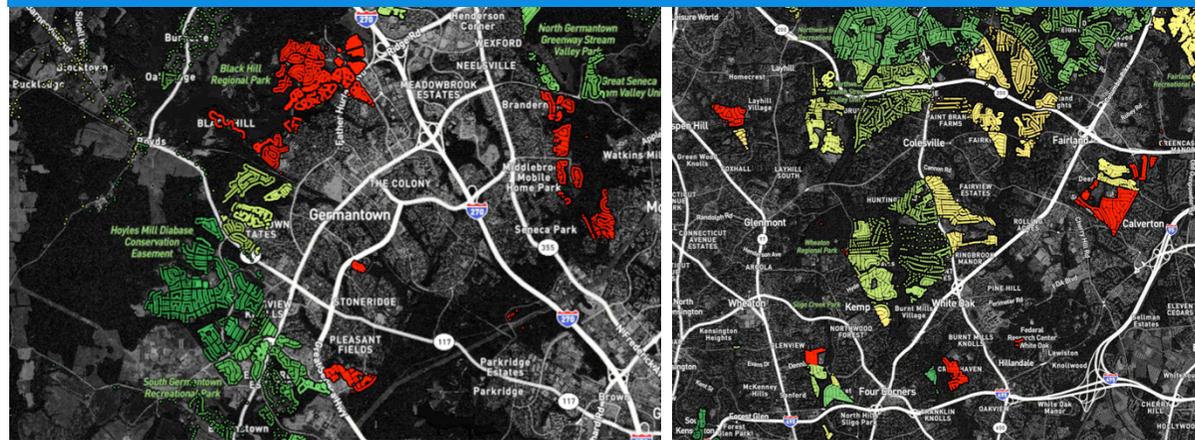
## 3. Identify Access to Healthy Food Outlets



## 4. Locate Gaps in Service



## 5. Identify Priority Disconnected Areas and Recommendations



**FOOD STAT**

**CountyStat**  
Performance Management and Data Analytics

**MONTGOMERY COUNTY**  
FOOD COUNCIL

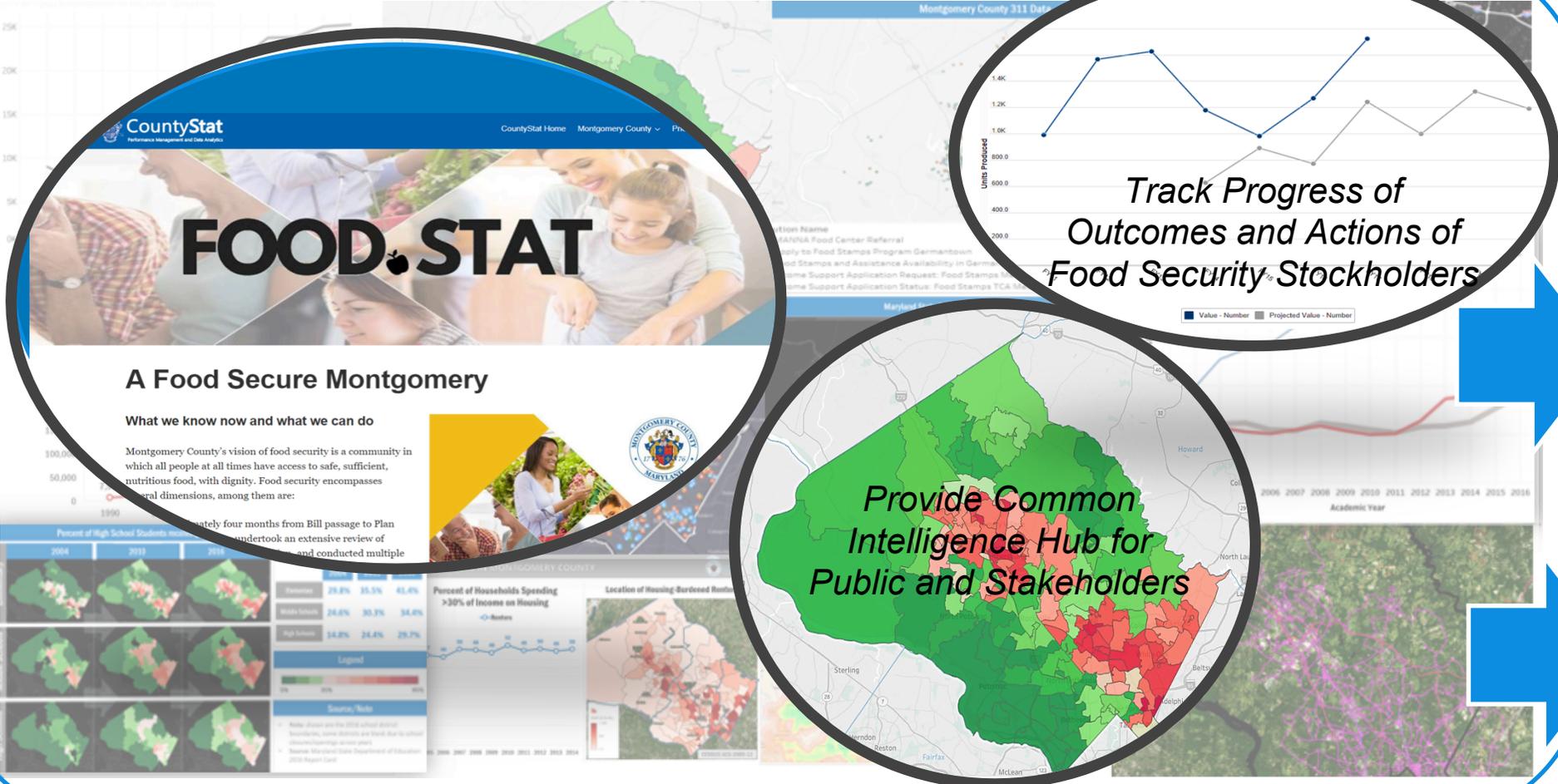
# FOOD<sup>STAT</sup>: Identify High Priority Zones

- **Overview** - FoodStat will be a comprehensive, regularly updated, visual food insecurity data mining tool for residents of Montgomery County. It will be used to analyze the community's access to food, its infrastructure needs, high priority zones and potential service delivery gaps that will lead to smart public policies and local strategies to inform priorities, drive collective impact and ultimately reduce food insecurity in Montgomery County.
- **Data categories:**
  - Vulnerable populations - children, seniors, foreign born and disabled residents
  - Benefits program participation statistics - e.g. FARMS, SNAP WIC, FMNP
  - Race and Ethnicity, Employment Status, Income Level, Housing
  - Food Assistance Resource Directory data
  - Food Access - food retail mapping and transportation analysis
  - Location data - zip code, census tract, school district, constituency
- **Data Interface and Users** - FoodStat will be an interactive online mapping tool in which users can pick different data overlays depending on targeted research needs. FoodStat will be available to the public, but there will also be an option for a private user dashboard for county agencies to conduct specific demographic and community-based research.
- **January 2018 Status** - a list of over 80 datasets has been submitted to CountyStat to begin collection and mapping of the data that will comprise FoodStat. A formal "Kickoff Event" to launch FoodStat is scheduled for April 2018.



# FOOD STAT

## COUNTYSTAT-FACILITATED "COMMON OPERATING PICTURE"



**FOOD STAT**

**A Food Secure Montgomery**

What we know now and what we can do

Montgomery County's vision of food security is a community in which all people at all times have access to safe, sufficient, nutritious food, with dignity. Food security encompasses several dimensions, among them are:

- Percent of High School Students...
- Percent of Households Spending >30% of Income on Housing
- Location of Housing-Burdened Residents

**Track Progress of Outcomes and Actions of Food Security Stockholders**

**Provide Common Intelligence Hub for Public and Stakeholders**

SHARED OBJECTIVES



TRACKING AND PERFORMANCE



STEERING MECHANISM

Collective Effort  
Toward A Food  
Secure Montgomery



# Create, Support and Encourage Information Sharing Resources

The Montgomery County Food Council's Training, Connectivity and Resources Survey (TCR) was created in 2017 to collect information from food assistance providers on their training needs, potential for increasing capacity (or barriers to doing so), the availability and sources of culturally appropriate foods, and the usefulness and format of a provider-to-provider connectivity and information sharing platform.

## TCR SURVEY CONCLUSIONS

### Trainings currently offered:

food safety and handling trainings, and nutritional content/education trainings.

### Trainings needed:

data collection, volunteer management, advocacy/outreach and customer service.

### Preferred format for future trainings:

"train-the-trainer" or self paced, and at a minimum, on a monthly basis.

### Greatest number of provider clients:

Hispanic/Latino from El Salvador, followed by Africans from Ethiopia.

### Culturally appropriate foods needed:

large bags of white rice, cooking oil, masa, beans, milk and fresh vegetables

### Biggest challenges for food assistance providers:

data collection, limitation of space and facilities, language barriers (with clients), consistent staff/volunteer support, reliable availability of food to distribute and donor concerns about liability.

8 out of 25 providers surveyed felt that they could increase their capacity.

### Barriers to increasing capacity:

lack of refrigeration/storage space, lack of physically able/bilingual volunteers, lack of concerted or efficient outreach strategy.

### Local stakeholders to engage:

DHHS, Office of Community Partnerships, County Regional Services Centers, MCPS, tenant associations, Healthcare providers, minority health groups and behavioral health crisis service centers.



# Food Assistance Resource Directory

## Montgomery County Food Council's (MCFC) Food Assistance Resource Directory

- The Food Assistance Resource Directory consists of a hard copy brochure containing a list of food assistance providers in Montgomery County, including location details, contact information, hours of operation, type of food assistance provided and whether any pre-scheduled appointments or eligibility documentation is required. The .pdf of the directory is also available for download on the Food Council's website.

## Distribution Strategy

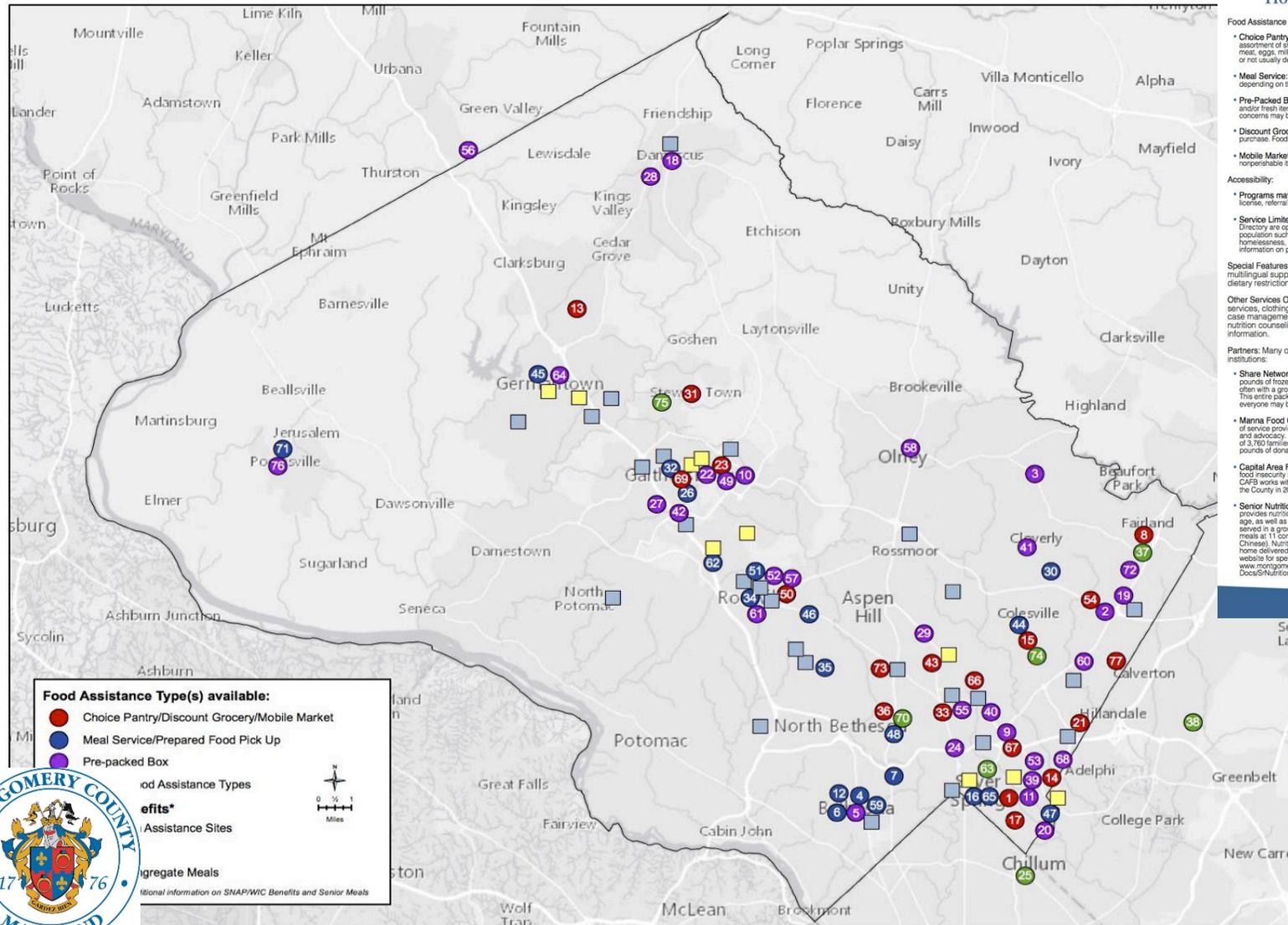
- Hard copies distributed to all food assistance providers.
- MCFC is working with MCPS to send hard copies home in backpacks, and put the link to the online Directory on the future lunch menus and MCPS Food and Nutrition Services website.
- MCFC is exploring distribution in the following locations: hospitals, clinics, libraries, WorkSource Montgomery locations, community centers, county service centers, Montgomery College and the Universities at Shady Grove.

## Next Steps

- MCFC is working with County Council staff to translate the Directory into five different languages for further distribution.
- The information contained in the Directory is being added to three online mapping resources; infoMontgomery, dataMontgomery, and FoodFinder, and has been added as a knowledge-based article for MC311 to supplement food assistance information given to callers.
- MCFC is working with University of Maryland Computer Science Faculty and Social Entrepreneurship Program to turn the Directory into a cellphone app.
- MCFC is working with the Food Is Medicine Initiative to build referrals to Directory resources into their food security screenings.



# Food Assistance Resource Directory



## How To Use This Guide

### Food Assistance Type:

- **Choice Pantry:** A choice pantry allows a recipient to choose from an assortment of shelf-stable items and may also include fresh produce, frozen meat, eggs, milk and bread. Whether a choice pantry has perennials items or not usually depends on their refrigerated storage capacity.
- **Meal Service:** An on-site meal is provided, which may be hot or cold depending on the site.
- **Pre-Packed Box:** A pre-packed box (or bag) of an assortment of canned and/or fresh items will be given. Custom packages due to individual dietary concerns may be possible, depending on the organization.
- **Discount Grocery:** Assortment of food items are available for a discounted purchase. Food choices available vary by location and organization.
- **Mobile Market:** Free fresh produce distribution, often includes nonperishable items as well, though its main purpose is to distribute produce.

### Accessibility:

- Programs may require documentation such as: photo ID, driver's license, referral, proof of income, or proof of residence.
- **Service Limited to a Specific Population:** Some programs listed in this Directory are open to the public, while some serve only a specific population such as seniors, children, residents experiencing homelessness, etc. Please call organizations directly for specific information on populations served.

### Special Features of some programs include fresh produce, delivery, multilingual support, Federal Benefit application assistance, and dietary restriction accommodation.

**Other Services Offered** can include referral to additional support services, clothing and household supplies, housing, transportation, case management, social services, workforce development and nutrition counseling. Please contact providers directly for specific information.

**Partners:** Many of these organizations work in partnership with larger institutions:

- **Share Network:** SHARE has a monthly menu which typically contains 4-5 pounds of frozen meat/fish and 8-9 pounds of fresh fruits and vegetables, often with a grocery item such as beans, dessert, rice, or other staples. This entire package is available for a base price of \$21. Anyone and everyone may buy as many packages as they like.
- **Manna Food Center:** Manna Food Center was created out of a coalition of service providers to end hunger through food distribution, education, and advocacy. In 2016, Manna Food Center provided food to an average of 3,760 families each month and throughout the year distributed 2.7 million pounds of (expired, recovered or purchased) food.
- **Capital Area Food Bank:** CAFB is the largest organization addressing food insecurity in the Washington Metro Region. In Montgomery County the CAFB works with 40 partners and distributed 6.6 million pounds of food in the County in 2016.
- **Senior Nutrition Program Congregate Meal Sites:** This program provides nutritious meals to residents over 60 and their spouses of any age, as well as to adults with disabilities in a variety of locations. Lunch is served in a group setting five days a week at 37 locations, including ethnic meals at 11 community partner sites (Kosher, Korean, Vietnamese, and Chinese). Nutrition education, screening & counseling, and referral for home delivered meals are also available. Call 240-777-3000 or visit their website for specific location information and additional details: [www.montgomerycountymd.gov/HHS-ProgramResources/Files/AD-Docs/SN/2017.pdf](http://www.montgomerycountymd.gov/HHS-ProgramResources/Files/AD-Docs/SN/2017.pdf)

## Benefits Program Support

The **Supplemental Nutrition Assistance Program (SNAP)**, known as the Food Supplement Program (FSP) in Maryland, provides federal assistance to supplement low income families' ability to buy food.

• **To Apply:** Online at <https://mydcbenefits.dhr.state.md.us/>, by mail or fax, or you may file in person at a regional office location (see below).

General information, guidance on program eligibility, and application assistance (including translation services) are available at a variety of locations in Montgomery County. Applicants are seen on a walk-in basis or by appointment. Call 311 for more information, including hours of operation.

- DHS Administrative Building, 401 Hungerford Drive, Rockville
- DHS Silver Spring Center, 8918 Georgia Avenue, Silver Spring
- Upcounty Regional Services Center, 2nd Floor, 12900 Middlebrook Road, Germantown
- TESS Center, 8813 Piney Branch Road, Silver Spring, MD 20901
- Neighborhood Service Center at Family Services, Inc., 200 Grand Street, Suite 203, Gaithersburg, MD 20877
- Neighborhood Service Center at Catholic Charities, McCarrick Center, 12247 Georgia Avenue, Wheaton, MD 20902

**Women, Infants and Children Program (WIC)** provides assistance for supplemental foods and other related health services to women who are pregnant or have recently given birth, and infants and children under the age of 5 years old.

The **Farmers' Market Nutrition Program** enables Seniors and WIC recipients to purchase fruits, vegetables and cut herbs throughout the growing season at farmers' markets, roadside stands and community supported agriculture programs (CSAs).

**To Apply:** Applicants must apply in person and should call in advance. Community Clinics, Inc. administers the WIC Program at 4 clinics in Montgomery County. For more information, visit [www.wicprograms.org/mc-montgomery](http://www.wicprograms.org/mc-montgomery), call your local WIC Center or email [wic-info@ccweb.org](mailto:wic-info@ccweb.org)

- Germantown Clinic: 19540 Aramath Drive, Germantown, MD 20874, 301-515-7576
- C2I Main Office: 15850 Crabbs Branch Way, Suite 350, Rockville, MD 20855, 301-762-9426
- Takoma and Langley Park Clinic: 7676 New Hampshire Avenue, Suite 220, Takoma Park, MD 20912, 301-439-7373
- Gaithersburg Clinic: 200 Grand Street, Suite 2123, Gaithersburg, MD 20877, 301-840-8339

## Other Programs

In addition to the programs and providers listed in the Resource Directory, a wide variety of additional food assistance services are available in Montgomery County but are not included here as they are not open to the public and only available to a limited specific population. However residents should inquire at their schools, housing complexes, etc. to find out what additional food assistance resources may be available. These programs include Senior Brown Bags, Smart Sacks, Weekend Bags, Linkages to Learning, After School Snack and At-Risk Supper Program, Free and Reduced-price Meals, and Summer Food Service Program.

The Montgomery County Food Security Plan provides a comprehensive overview of all food assistance programs available to residents. [www.montgomerycountymd.gov/HHS-ProgramResources/Files/AD-Docs/SN/2017.pdf](http://www.montgomerycountymd.gov/HHS-ProgramResources/Files/AD-Docs/SN/2017.pdf)

The information presented in this Resource Directory is updated annually and is as accurate as possible at the time of printing. All information is subject to change. Please contact providers directly for up-to-date information.

# Montgomery County Food Assistance Resource Directory



The Montgomery County Food Council serves as the central connection point for all nonprofits, government agencies, businesses and individuals committed to cultivating a robust, sustainable and equitable local food system.

- [mccofoodcouncil.org/](http://mccofoodcouncil.org/)
- [info@mccofoodcouncil.org](mailto:info@mccofoodcouncil.org)
- [www.facebook.com/mccofoodcouncil](https://www.facebook.com/mccofoodcouncil)
- [www.instagram.com/mccofoodcouncil](https://www.instagram.com/mccofoodcouncil)
- [www.linkedin.com/company/mccofoodcouncil](https://www.linkedin.com/company/mccofoodcouncil)
- [www.twitter.com/mccofoodcouncil](https://www.twitter.com/mccofoodcouncil)



# Food Literacy Assessment

- Created by Montgomery County Food Council Food Literacy Working Group (FLWG)
- It is a comprehensive assessment of all food education resources (e.g. culinary skills, gardening, food safety and nutrition classes) in Montgomery County.
- Assessment will identify service gaps and necessary infrastructure, training, and other resources in order to attract investment and support to enhance existing and create new food education programs.
- FLWG has concluded Phase I of the Assessment, which included key informant interviews with five larger food education providers in Montgomery County.
- Phases II and III of the Assessment will include roundtable discussions with stakeholder groups and residents.



# Leverage Existing Programs (expansion of services)



## County Funding in FY18:

- \$300,000 to expand Weekend Bag Program
- \$200,000 to expand Senior Nutrition Program
- \$150,000 to expand Food, Fun & Fitness Program



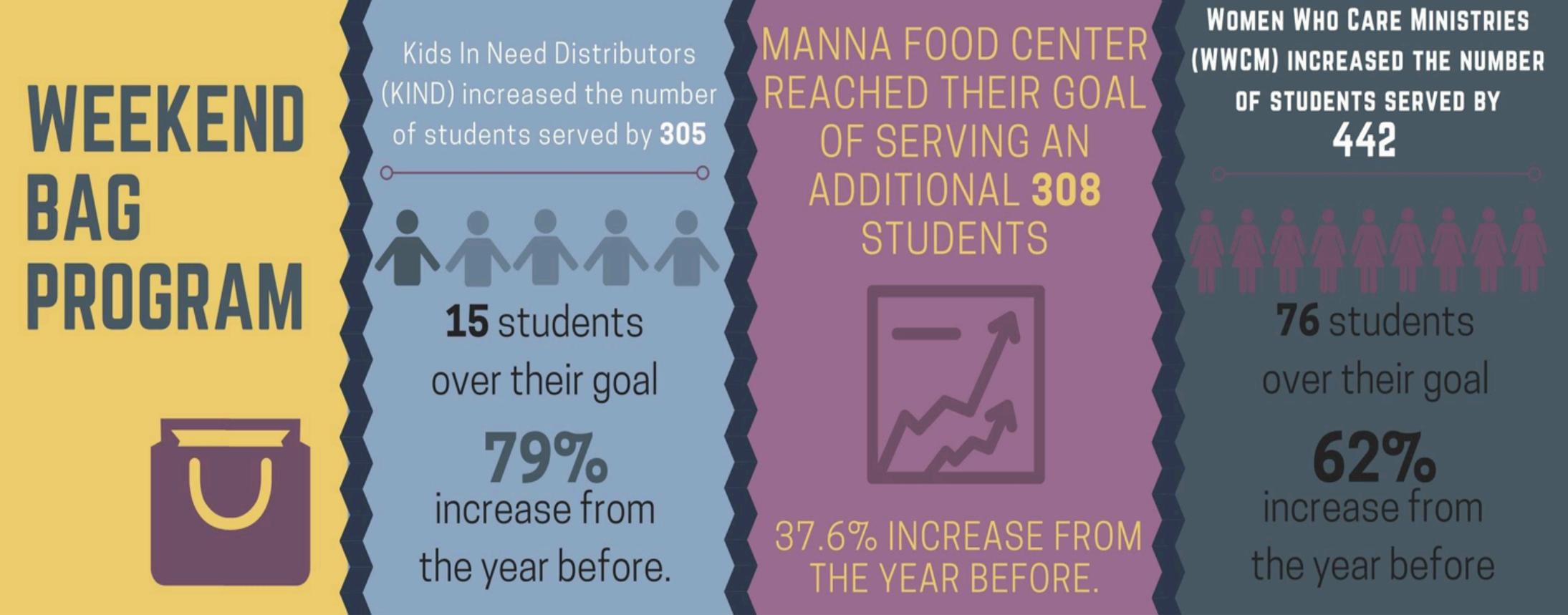
## Private Funding:

- Transforming Communities Initiative
- Business Leaders Fighting Hunger - private sector coalition (in progress)



# 2017 Funded Programs

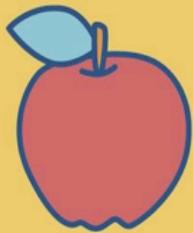
## Weekend Bag Program:



# 2017 Funded Programs

## Senior Nutrition Program:

### Senior Nutrition Program:



The North Potomac Community Center was completed and added to the Senior Congregate Meals Program.

The Cold Box Meal Program expanded from 3 to 4 days a week, and from 4 to 5 months this year.

A new half-time Data Entry and Collection Position was released for recruitment



# 2017 Funded Programs

## Food, Fun and Fitness Program:

### FOOD, FUN, AND FITNESS PROGRAM

TARGETS YOUNG PEOPLE WHO WOULD OTHERWISE BE HOME ALONE DURING SUMMER MONTHS AND SERVES AS A CRITICAL SAFETY NET TO ADDRESS ISSUES SUCH AS:

AS:



FOOD  
INSECURITY



SOCIAL  
ISOLATION



PHYSICAL  
WELLBEING



PSYCHOLOGICAL  
WELLBEING



**SIX LOCATIONS THROUGHOUT THE COUNTY:**  
Clopper Hills Elementary, Fox Chapel Elementary,  
Francis Scott Key Middle School, Germantown  
Library, Middlebrook Mobile Home, Galway  
Elementary

Served over  
**2,000**  
young people  
since its inception  
in 2015 and has  
served over  
**90,000**  
meals to  
vulnerable youth  
since then.

### TEENWORKS INVOLVEMENT

**42**

Number of  
TeenWorks employed  
to support the  
program

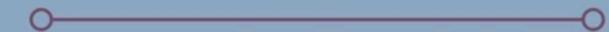
**6833**

Hours of service  
provided by  
TeenWorks  
employees

**\$79,648**

Approximate  
total earnings of  
TeenWorks  
employees.

Families taking full advantage of meals served during summer months alone can expect an economic benefit of at least **\$210 per child** for a six week summer program serving breakfast and lunch.



Participants exceed the national standard for physical activity for a half day program of 30 minutes of moderate to vigorous activity.



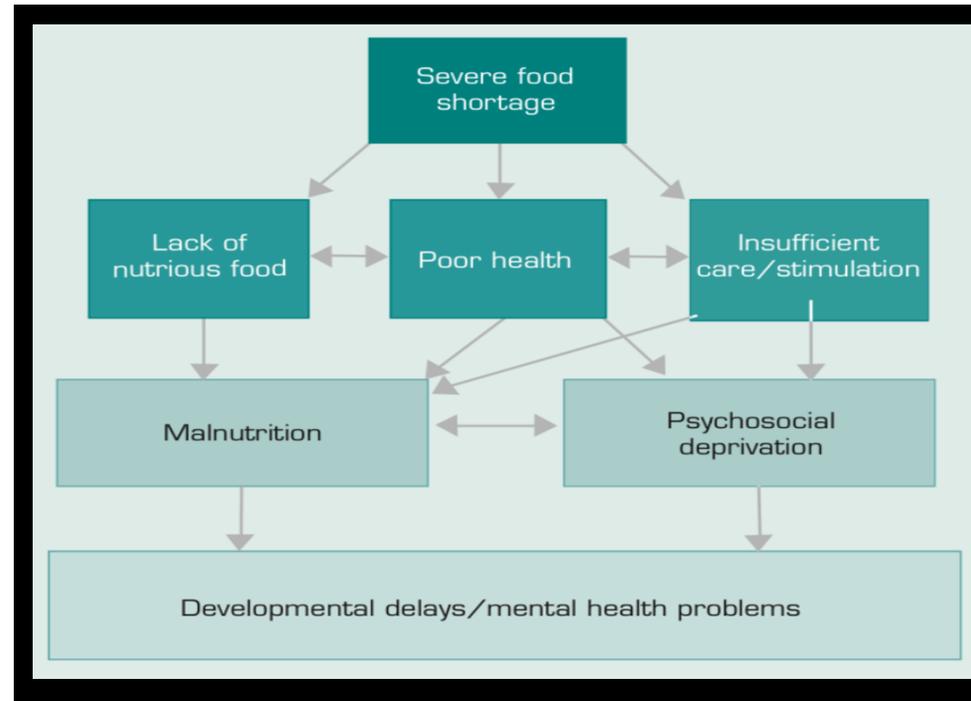
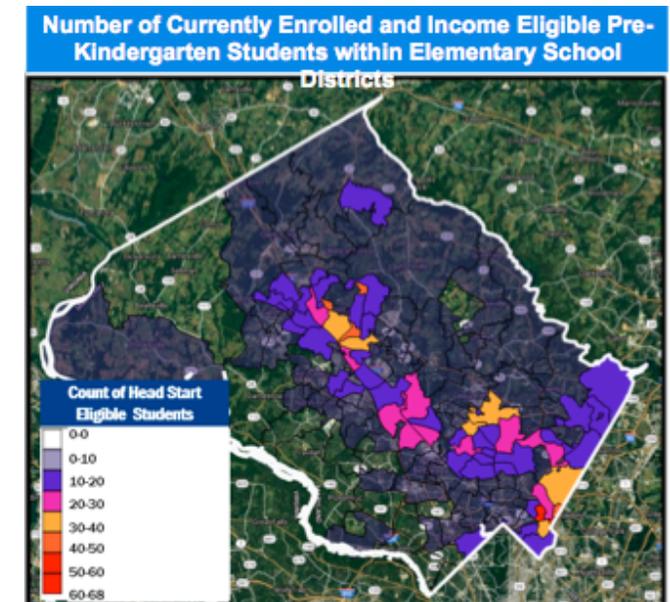
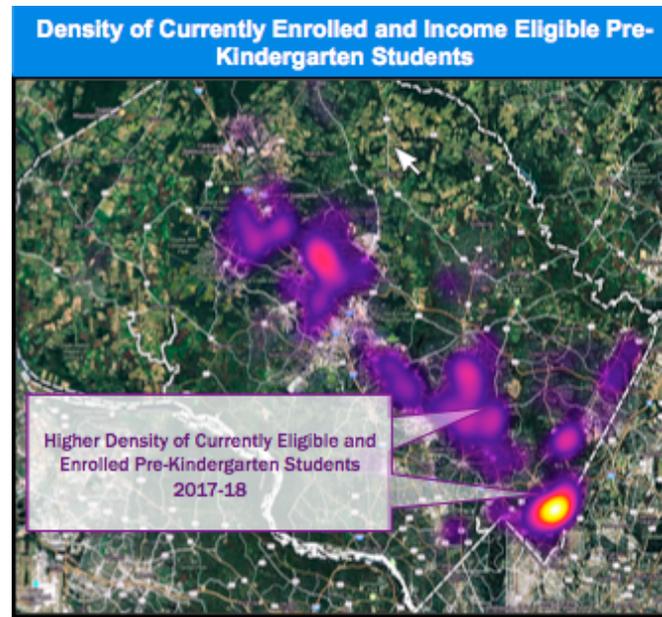
**732** children registered for the program in FY17



# Explore New Data Sets

## Children Under 5

- MCFC has engaged with the Community Action Agency to discuss building food insecurity screenings and referrals into all CAA partner programs and initiatives.
- MCFC is partnering with CAA to identify the appropriate organizations, groups and individuals to participate in a listening session on food insecurity in the Children under 5 population, which will occur in the Spring of 2018 at the TESS Community Services Center.
- The listening session will focus on assessing the magnitude of the issue, the demographics and locations in which it is concentrated, and the barriers to food access that families of such children face.



World Health Organization: [http://www.who.int/nmh/publications/msd\\_MHchildFSS9.pdf](http://www.who.int/nmh/publications/msd_MHchildFSS9.pdf)



# Explore New Data Sets

## Increased Food Access Risk for Residents with Mental Health Issues

Living alone and physically or emotionally isolated from friends and family

Additional physical, cognitive or developmental disabilities

Lack of knowledge about services available through DHHS or other organizations

Limited financial resources and inability to gain or maintain employment

No personal transportation and/or limited transportation options

Ineligibility for case management through existing assistance programs

Lack of knowledge about and/or inability to prepare nutritionally adequate food

Stigma, fear or distrust of authority that discourages the seeking of assistance from health providers or family/friends.



# Explore New Data Sets

## College Students

In 2017, Dr. Yu-Wei Wang, Research Director from the University of Maryland Counseling Center, conducted a food insecurity survey of UMD students.

Over 22,000 emails sent out to graduate and undergraduate students

3,791 undergraduates and 1,110 graduate students completed the survey

41% some form of food insecurity, 21% marginal and 20% severe.

Predictors: race, family economic stability

### Barriers to Food Access:

Ineligibility for federal benefits and financial burden on student families

High tuition rates, accommodation costs, childcare costs and transportation costs

Limited employment opportunities and lack of facilities to prepare nutritious food

### Solutions:

CAFB Mobile Markets, Food Assistance Resource Directory

Expanded capacity and efficiency of onsite food pantries, clothes libraries and hygiene product distribution services

Food assistance information in course syllabus, online textbooks, "community day" benefits sign-up.



# What's Next?

- Complete Year 1 Recommendations
- Begin work on Year 2 Recommendations



# Recommendations: Years Two-Three

Pending

Initial Stage

Active

Complete

Strengthen Food Assistance Infrastructure

Strategically build capacity of smaller organizations & establish new programs

Health in all Policies for Food Assistance  
(Establish nutrition goals and standards for food assistance)

Support and expand food recovery

Engage Community Partners and the Private Sector

Enhanced Communication strategies

Increase retail food access and expand food production

Adjust and increase transportation resources

Maximize participation in benefit programs



# Considerations: Years Four-Five

Expand Food  
Literacy Capacity

Food Preservation

Nutrition and  
Culinary Skills  
Education

Increased Garden  
Capacity

Disaster/Emergency  
Preparedness Plan

Workforce and  
Economic  
Development



# Questions?



**FOOD**  **STAT**

